

Health and Wellbeing Board  
12 December 2013

## Children's Health and Wellbeing – draft priority update

**Purpose of the report:** Policy Development and Review

Following on from the discussion at the meeting of the Health and Wellbeing board on 5 September 2013, this report summarises progress to date on developing Surrey's Health and Wellbeing Strategy priority to improve children's health and wellbeing. In addition, recognising the commissioning responsibilities and governance arrangements of individual member organisations of the Board, it sets out next steps for delivery through the Children's Health and Wellbeing Group and Surrey Children and Young People's Partnership.

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### Introduction:

Surrey's Health and Wellbeing Strategy commits to five priorities:

1. Improving children's health and wellbeing
2. Developing a preventative approach
3. Promoting emotional wellbeing and mental health
4. Improving older adults' health and wellbeing
5. Safeguarding the population

On 5 September, the Health and Wellbeing Board considered an action plan for the first priority: Improving children's health and wellbeing. This also supports actions on developing a preventative approach, promoting emotional wellbeing and mental health, and safeguarding the population.

### Developing the priority to improve children's health and wellbeing

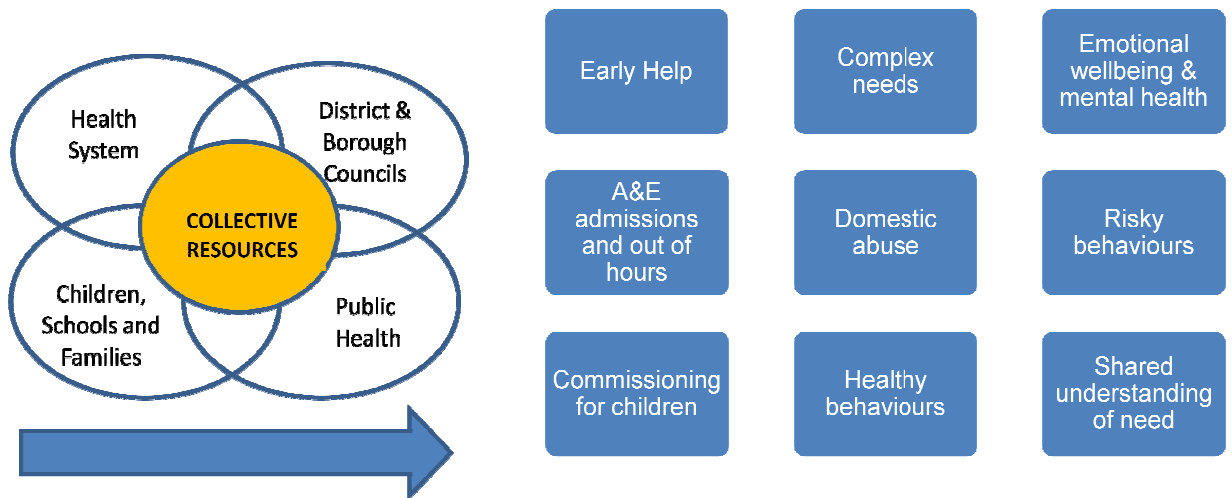
1. In developing its action plan to improve children and young people's health and wellbeing, the Health and Wellbeing Board identified a number of key themes. These are based on needs emerging from the [Joint Strategic Needs Assessment \(JSNA\)](#) (see [summary document](#)), extensive engagement, and priorities identified through Surrey Children and Young People's Partnership and Children's Health and Wellbeing Group. Two workshops were held with the Health and Wellbeing Board

to consider the evidence and develop priorities for children’s health and wellbeing. The Board committed to its plan on 5 September 2013.

- In considering its action plan, the Board looked at where it could most add value through systems leadership and the following principles:



- The Board identified the following themes.



**What has the Board agreed so far?**

- A proposed action plan was brought to the Health and Wellbeing Board on 5 September with high level aims and outcomes that the Board members will work together to achieve over the next five years (see Annex 1). There was discussion about the need for flexibility around actions to deliver these according to local needs and arrangements.

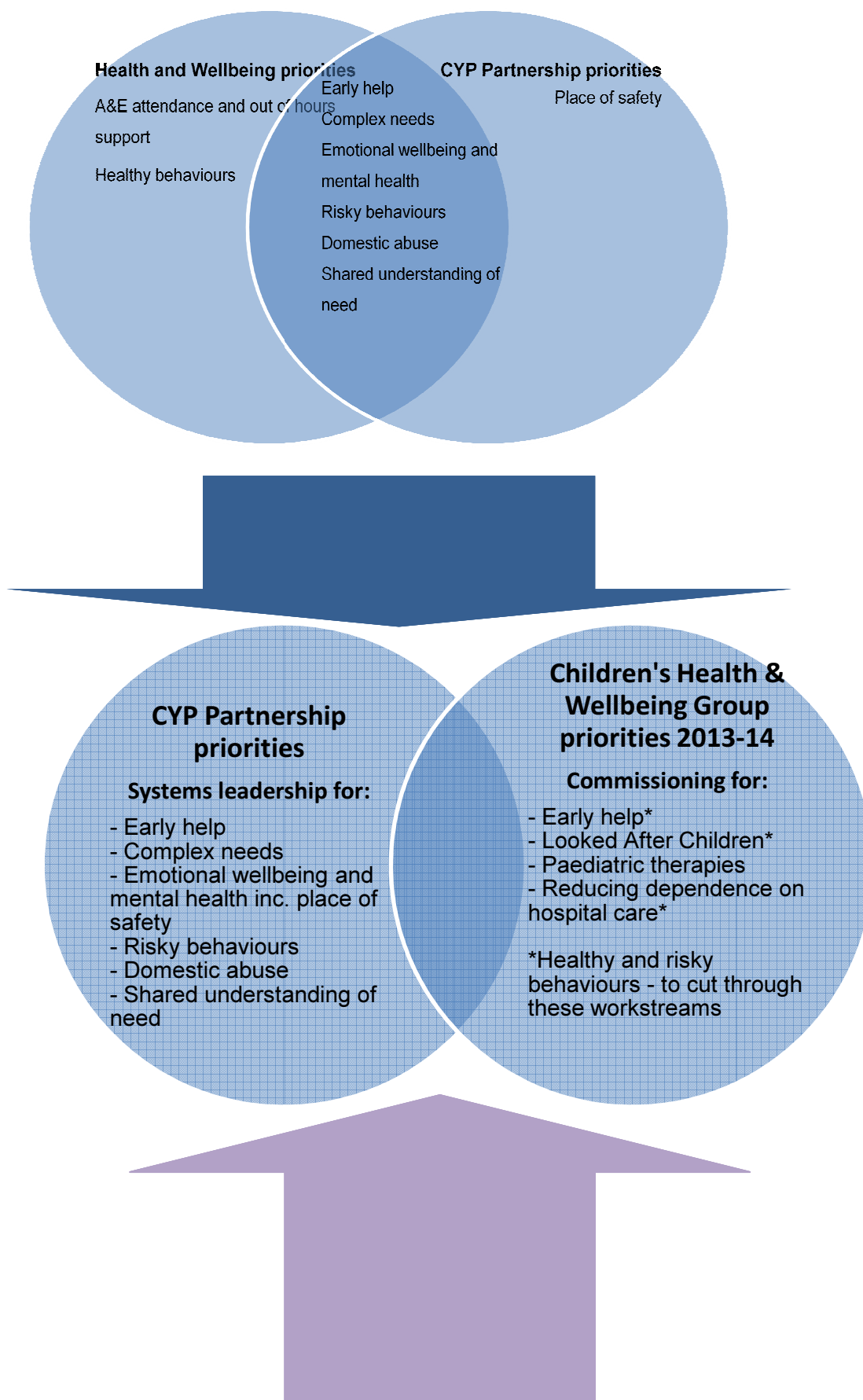
**Taking the actions forward:**

- The priority themes reflect those priorities identified by Surrey Children and Young People’s Partnership and commissioning priorities for the

Children's Health and Wellbeing Group. It is important that there are clear accountabilities in delivering the aims and outcomes.

6. **Surrey Children and Young People's Partnership** will focus on the **systems change** needed to deliver the aims and outcomes – eg. strategic and resource alignment, workforce development, cultural change, service integration.
7. The **Children's Health and Wellbeing Group** will focus and advise on the health, wellbeing and social care **commissioning changes** that could support the aims and outcomes – eg. through joint commissioning and aligning commissioning intentions.
8. Following the September Board meeting, the Children's Health and Wellbeing Group (annex 2) reflected on how it could best support the priority to improve children's health and wellbeing. The group has strengthened and consolidated its membership, reviewed governance and agreed to focus on a smaller number of priorities for the first year of the Health and Wellbeing Strategy.
9. For the first year of the action plan until October 2014, the four key areas that have been identified as priorities are:
  - Early help
  - Looked After Children
  - Paediatric Therapies
  - Reducing dependency on hospital care
10. Opportunities to strengthen the promotion of healthy behaviours and prevent risky behaviours will be included as part of each of the commissioning workstreams and considered as part of further partnership work.

The detailed actions will be developed by each group as shown below:



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## Workstreams for 2013-14

Health and Wellbeing Strategy theme	Children and Young People's Partnership – indicative areas of focus	Children's Health and Wellbeing Group – initial commissioning priorities for 2013-14
Early help	<ul style="list-style-type: none"> <li>• Supporting workforce reform through joint training linked to cultural and operational change (e.g. supervision, induction, lead professional role, supporting families approach)</li> <li>• Strategic support to embed key information sharing systems and assessment/case management tools</li> <li>• Strategic support for developing integrated delivery models</li> </ul>	<ul style="list-style-type: none"> <li>• Safeguarding - implementing 'Early Help Assessment' through commissioned universal and targeted services</li> <li>• Developing the market of local services and jointly commissioning early help and timely intervention services</li> <li>• Delivering Supporting Families approach through commissioned services</li> <li>• Improving quality and value for money by reducing the need for high cost, low volume spends</li> </ul>
Complex needs	<ul style="list-style-type: none"> <li>• Improving long term planning through developing better predictive data</li> <li>• Overseeing progress of SEN14 (pathfinder) to ensure that services are co-ordinated around the needs of a child or young person and ensure Surrey meets the requirements of the Children and Families Bill 2012 in this respect</li> </ul>	<ul style="list-style-type: none"> <li>• Reviewing commissioning of paediatric therapies – including equity, gaps and preparation for Education, Health and Care Plans</li> </ul>
Emotional wellbeing and mental health	<ul style="list-style-type: none"> <li>• Promoting effective training and workforce development to support integrated working</li> <li>• Improving transitions between services</li> <li>• Influencing the national commissioning framework to improve pathways, outcomes and safeguarding in tier 4 services</li> <li>• Focusing the resource of mental health providers across initiatives whilst supporting those below thresholds</li> <li>• Developing a long term partnership plan to provide a place of safety under section 136 of the mental health act</li> </ul>	

Risky behaviours	<ul style="list-style-type: none"> <li>• Developing a clearer picture of the scale and type of substance misuse amongst children and parents</li> <li>• Influencing and shaping the alcohol strategy, sexual health strategy and other related strategies</li> <li>• Understanding the commissioning landscape including links to early help and family support</li> <li>• Supporting the development/implementation of an online safety strategy</li> </ul>	<i>Opportunities to be identified as part of each commissioning workstream</i>
Domestic abuse	<ul style="list-style-type: none"> <li>• Providing strategic support to the Community Safety Board's Domestic Abuse Strategy</li> <li>• Clarifying the commissioning landscape for children and families</li> </ul>	
Shared understanding of need	<ul style="list-style-type: none"> <li>• Embedding solutions for joining up different management information systems to support operational decision making</li> <li>• Building a common understanding of need, based on robust data/sharing of challenges and to improve specific data sets (complex needs/substance misuse)</li> <li>• Developing a mechanism for gathering evidence and sharing research about our children and young people</li> </ul>	
A&E attendance and out of hours support		<ul style="list-style-type: none"> <li>• Reducing dependence on hospital care by children and families</li> </ul>
Healthy behaviours		<i>Opportunities to be identified as part of each commissioning workstream</i>
Joint commissioning for children		<ul style="list-style-type: none"> <li>• Improving health outcomes for Looked After Children</li> </ul>

**Governance:**

11. It is recognised that in taking forward the children's health and wellbeing themes, Clinical Commissioning Groups and districts and boroughs will need to consider local approaches to delivering the aims and objectives.
12. The role of the Children and Young People's Partnership is to ensure that priorities are being addressed effectively within the partnership structures.
13. The Children's Health and Wellbeing Group will provide the structure to advise CCG governing bodies with regard to potential commissioning opportunities that would support the delivery of the priorities and outcomes of the Health and Wellbeing Strategy.
14. Proposals endorsed by the Children and Young People's Partnership and the Children's Health and Wellbeing Groups which involve significant service change or have financial implications will be subject to final and over-riding approval via both individual Surrey County Council and CCG corporate governance arrangements.

**Conclusions:**

15. Arrangements have been made for taking forward the priority to improve children's health and wellbeing through existing governance structures, in line with the agreed principles of the Board and with local flexibility.

**Recommendations:**

16. It is recommended that the Health and Wellbeing Board:
  - a) endorse the approach for taking forward the Children's Health and Wellbeing priority aims and outcomes
  - b) consider a progress report in March 2014

**Next steps:**

17. By February 2014 Children and Young People's Partnership Operational Board will:
  - 17.1 further develop plans to facilitate the systems change needed to deliver the priority themes
  - 17.2 confirm lead organisation and person for each workstream, timescales and success measures for March 2014 and in 3 and 5 years

18. By February 2014 Children's Health and Wellbeing Group will:
  - 18.1 plan how and when it will commission to support delivery of the priority themes
  - 18.2 confirm lead organisation and person for each workstream, actions, timescales and success measures for March 2014 and end October 2014, and further commissioning priorities for 2014-2015.
19. These plans will reflect the Health and Wellbeing Strategy principles, consider proposed actions already identified by the Health and Wellbeing Board and involve relevant stakeholders, reflecting the wider determinants of children's health and wellbeing.
20. Progress towards delivering aims and outcomes will be reported to the Health and Wellbeing Board in March 2014.

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**Sources/background papers:**

- [Joint Strategic Needs Assessment](#)
- [Development of the Health and Wellbeing priorities for Surrey](#)
- [Surrey Joint Health and Wellbeing Strategy](#)
- Summary of the informal meetings of the Health and Wellbeing Board on [4 July](#) and [1 August](#)
- Summary of the formal meeting of the Health and Wellbeing Board on [5 September 2013](#)





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